

HERTFORDSHIRE COUNTY COUNCIL

**HEALTH AND WELLBEING BOARD
TUESDAY 15 MARCH 2016 AT 10.00 a.m.**

2016-17 BETTER CARE FUND PLAN

Report of the Director, Health & Community Services

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1.0 Purpose of report

1.1 To provide an update on the 2016-17 Better Care Fund Plan to be submitted to NHS England in April following sign off by Health and Wellbeing Board.

2.0.1 Summary

2.1 Hertfordshire's 2016-17 BCF Plan guidance from NHS England on content and structure of the Better Care Fund Plan was published on the 23rd February 2016. The guidance has required that the Plan contribute towards the ambition to 'integrate health and social care by 2020,' as outlined in the Spending Review, and work is underway to make sure it aligns closely with CCG operational and transformation plans. Submission timescales are below:

- 2 March (provisional first submission) – headlines only
- 21 March (second submission) – first full submission
- 25 April (final submission) – final submission

2.2 As a number of the priorities in the 2015-16 plan were set over a long-term planning horizon, the 2016-17 plan will have a number of areas where we continue to make progress against county wide priorities. They include:

- Further development of the Hertfordshire health and social care data integration work, building upon the capability of our 'Medeanalytics' system, and further progress against 4 agreed priority areas:
 - Interoperability for direct care
 - Live urgent care dashboards
 - Integrated intelligence and further development of risk stratification
 - Infrastructure and provision
- Implementation of joint strategies in other 'enablers' such as workforce planning and estates management
- Delivery of 7 day services:

- Achieving the national clinical standards for seven day working e.g. integrated discharge planning and service provision
- Developing system wide plans for extending core hours of community services, including assessment and case management teams, access arrangements, rapid response services and homecare / care home services
- A system-wide approach to reducing delayed transfers of care, as well as improving acute transfer through innovative homecare scheme, e.g. Home from Hospital
- Roll out of the Specialist Support at Home lead provider model, providing enabling home care to support discharge from hospital and prevent admissions into care homes or acute services
- Ongoing development and roll out of community integrated care models, including rapid response. This will expand CCG area coverage with an aim of effective discharge support, a rapid response service and virtual case management.
- Further development and rollout of an Interface Geriatrician-led frailty service in East & North Herts to support frail and elderly patients in the community.
- Roll out of a responsive frailty vehicle service as an alternative response to emergency calls

2.3 Additionally, the 2016/17 plan will outline progress being made in the following areas:

- East & North Herts CCG and HCC Vanguard Programme – investment into the care home workforce via the Complex Care Premium to help improve care to complex residents and reduce the use of inappropriate or unnecessary and expensive crises services.
- Herts Valleys CCG's 'Your Care Your Future' priorities for joining up care closer to home. This includes integration around local 'hubs', frailty services, diabetes, and community urgent care models.
- Ensuring the involvement of Housing Authorities and District Councils in integration of services, for example, work led by District Councils to explore the possibility of a more collaborative model for use of Disabled Facilities Grant monies, which is a part of the BCF.
- Further development of shared finances and risk sharing between organisations in developing the Hertfordshire wide commissioning integration work supported by the Kings Fund, with a view to developing a roadmap towards full health and social care integration by 2020
- Developing a joint HVCCG and HCC commissioning strategy for improvements in care home services, including short-term rehabilitative services, commissioning of long-stay residential and nursing home beds, and continuing care.

2.4 This year's national BCF totals £3.9bn, which includes the Disabled Facilities Grant, rising from last year's £3.8bn. In line with last year, although required to pool a minimum of £74m, Hertfordshire will pool a much larger budget of in the region of last year's £328m. This will enable the joint commissioning of a wider range of health and social care services.

2.5 The final detail of the finances which will make up the Hertfordshire Better Care Fund are, at the time of writing, being finalised. This information will be

brought to the HWB meeting on the 15th March and presented as an addendum to this report, and consequently made publicly available.

3.0 Finances

3.1 Hertfordshire has agreed in principle to continue its contribution to the pooled better care fund from 15/16 into 16/17, covering broadly the same service areas. The table below provides a summary overview of each organisations' contribution, against the nationally expected minimum contribution. It is important to recognise that the size of the fund matches Hertfordshire's ambition to continue towards health and social care integration, and the national better care fund metrics and conditions.

Table 1: Summary of Contributions to the BCF

| | Minimum Contribution | Additional Funding | 2016/17 Total | 2015/16 Total |
|-------------------------------|-----------------------------|---------------------------|----------------------|----------------------|
| East & North Herts CCG | 32,954 | 49,201 | 82,155 | 67,173 |
| Herts Valleys CCG | 34,755 | 63,268 | 98,023 | 92,844 |
| Cambridge & Peterborough CCG | 1,051 | | 1,051 | 1,000 |
| Hertfordshire County Council | | 116,895 | 116,895 | 122,609 |
| Total | 68,760 | 229,364 | 298,124 | 283,626 |
| DFG Allocation | | | 5,652 | 3,070 |
| Social Care Capital Grant | | | | 2,302 |
| Total Fund | | | 303,776 | 288,998 |
| Add back Client Income | | | | 40,817 |
| Total BCF Pool 2015/16 | | | | 329,815 |

3.2 It should be noted on the table above that these figures are predicted but subject to change as contributions are finalised. It also should be noted that client income will form a part of the Hertfordshire County Council contribution in 16/17, and the 15/16 figure has been altered to allow a like for like comparison.

3.3 A reduction in the contribution by HCC between 15/16 and 16/17 takes into consideration the impact of the financial settlement on the overall budget position of the council, but does not represent a significant proportional change in contribution.

4.0 Recommendation

4.1 That the Board endorse the above high level content for the 2016-17 Better Care Fund Plan, and delegate sign-off of final submission to the HWB Chair.

5. Background

- 5.1 The Better Care Fund (BCF) is the pooling of funding between the NHS and social care. It seeks to drive integration of services and provide people with the right care in the right setting, including significant investment into care in the community. The BCF Plan details how HCC and the CCGs will use Hertfordshire's BCF allocation over the coming year.
- 5.2 The 2016-17 BCF Plan will deliver to the same vision and priorities that were outlined in last year's 2015-16 Plan. These sought to:
- Deliver better care for patients and service users
 - Reduce reliance and spend on acute services
 - Meet national conditions to deliver against the metrics
 - Release efficiencies for Hertfordshire County Council and both CCGs to help deliver against efficiency targets.
- 5.3 In line with last year, the 2016-17 BCF Plan must evidence how Hertfordshire will meet 6 existing 'national conditions', to include a further two added for 16/17:
- '7 day working' in health and social care
 - Plans to be agreed jointly between the NHS and social care
 - Better data sharing between NHS and social care
 - Joint assessment and 'accountable professionals'
 - Protection of social care services (not spending)
 - Agreement on the consequential impact of changes in the acute sector
 - *New condition for 2016-17* - Agreement to invest in NHS commissioned out-of-hospital services, which may include a wide range of services including social care
 - *New condition for 2016-17* - Agreement on local action plan to reduce delayed transfers of care

Whereas last year a proportion of funding was subject to non-elective admissions performance, this year's pay for performance framework will be linked to agreement to invest in NHS commissioned out-of-hospital services.

- 5.4 In line with last year, the BCF needs to deliver against the following national metrics:
- Delayed transfers of care
 - Avoidable emergency admissions
 - Effectiveness of re-ablement
 - Admissions to residential and nursing care
 - Patient and service user experience
 - Estimated diagnosis rate for people with dementia (locally agreed metric)

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| Report signed off by | Colette Wyatt-Lowe, HWB Chair |
| Sponsoring HWB Member/s | Iain MacBeath, Beverley Flowers, Nicola Bell |
| Hertfordshire HWB Strategy priorities supported by this report | The Better Care Fund proposals relate to the following Health & Wellbeing priority areas: |

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|---|---|
| | <ul style="list-style-type: none"> • Living well with dementia • Enhancing quality for life for people with long-term conditions • Supporting carers to care • Integrating services |
| <p>Needs assessment (activity taken) The Better Care Fund identifies initial priorities for integration based on our understanding of both need in the area and future demographic challenges, which is why the priorities include:</p> <ul style="list-style-type: none"> • Support to frail elderly populations • Long term conditions • Dementia • Stroke Care | |
| <p>Consultation/public involvement (activity taken or planned) The 2015-16 BCF Plan, which forms the basis of this year's Plan, was created further to extensive consultation activity around the BCF process, with patient groups, statutory bodies, provider organisations and the voluntary and community sector. Further consultation, including with NHS providers, is planned to ensure this year's priorities are relevant and coherent with the overall vision.</p> | |
| <p>Equality and diversity implications Each project that is delivered as part of the Better Care Fund work will be subject to robust equality impact assessments, to ensure the impact on different groups is understood and where necessary mitigated against.</p> | |
| <p>Acronyms or terms used</p> | |
| Initials | In full |
| BCF | Better Care Fund |
| CCG | Clinical Commissioning Group |
| HCC | Hertfordshire County Council |
| HWB | Health & Wellbeing Board |